
BUTARITARI



ISLAND STRATEGIC PLAN

2024 - 2027



This Strategic Plan is produced by Butaritari Council through the assistance of the Ministry of Culture and Internal Affairs and with financial assistance from the Global Environment Facility (GEF) is managed by the Food and Agriculture Organization through the 'Resilient Islands, Resilient Communities' project (R2R Project).

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Foreword

It is with great pleasure for me to provide a short remark for Butaritari Council's Strategic Plan which has just been successfully finished.



Firstly, I would like to give thanks to the Almighty Lord in delivering us our Island Strategic Plan. I also want to express my gratitude to the office of Kiribati Family Health Association for laying the groundwork and starting the pathway for the creation of the Island Strategic Plan with the help of the Ministry of Culture and Internal Affairs.

Additionally, I would like to extend my most sincere gratitude and appreciation to the GEF/FAO Resilient Islands, Resilient Communities (R2R) project for providing funds to cater for the development of Butaritari's Strategic Plan. My sincere appreciation also goes to the 'Unimwane' association (Tekinati) with all councilors and different groups/stakeholders from all villages/wards in Butaritari for their collaborative effort and great support in attending workshops and consultations for the formulation and development of the Butaritari's Strategic Plan for the next four (4) years 2024-2027.

This strategy plan includes all the plans and ideas from Butaritari's various organizations through the three-day workshop. The workshop's purpose was to collect and complete information that can be used to develop the strategic plan for Butaritari. There was a village consultation for further input from the local community and an opportunity to provide comments on the information gathered from the workshop. I would like to thank all the councilors who have supported the team during this village consultation. However, I would like to thank the villagers who have contributed to the development of this strategic plan.

This strategic plan has been created to safeguard and maintain our land and marine resources by preventing future occurrences of climate-related issues. It offers a comprehensive approach to ensure that we are able to meet our own requirements and generate revenue from the resources we possess. I am pleased to report that the strategic plan is largely in line with the Government of Kiribati's Vision for the next 20 years, or KV20, as well as its Kiribati Development Plan (KDP).

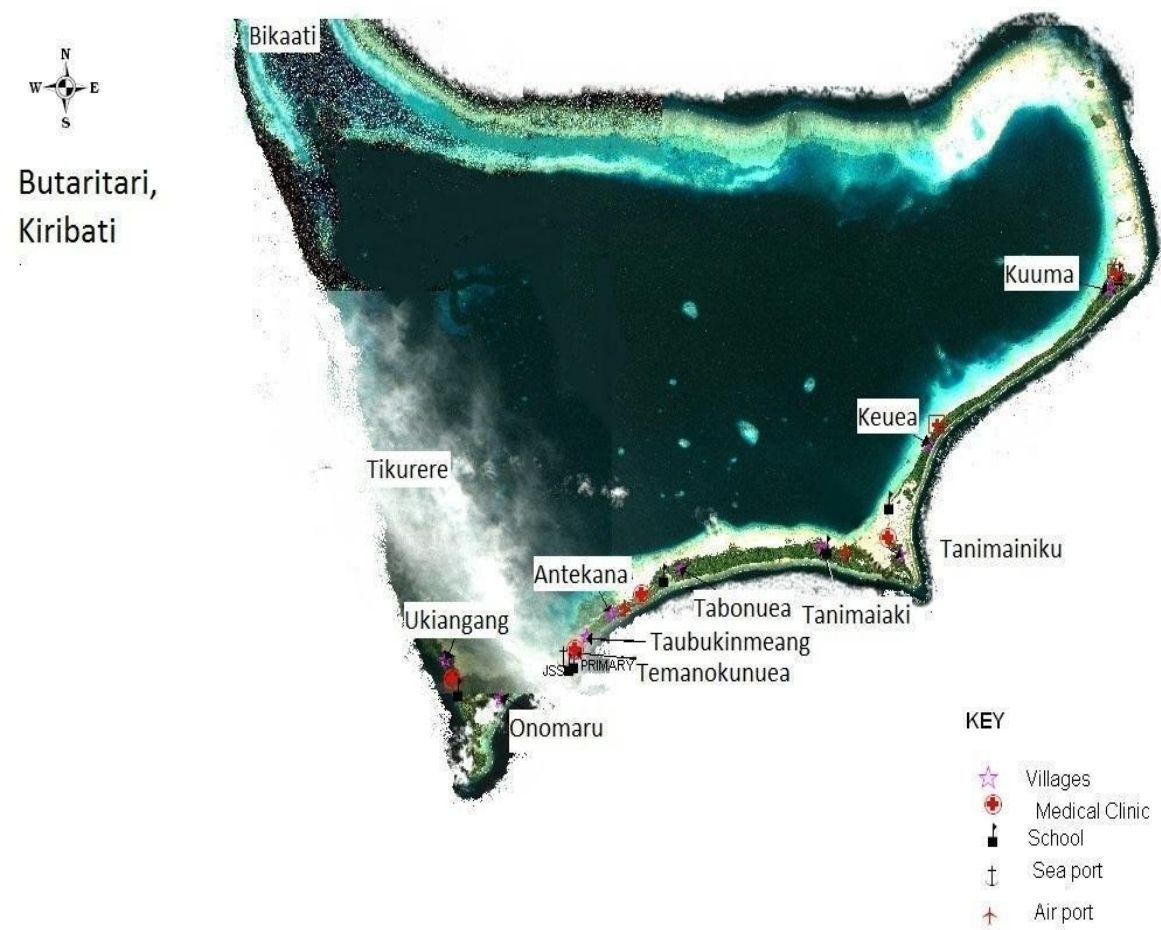
Lastly, I give thanks to our Almighty Lord for being with us through the development of the strategic plan from the first day to the completion of our Island Strategic Plan. We have gained insightful information for our Island Butaritari and I do not doubt that the implementation of this strategic plan will be successfully implemented by all people of Butaritari.

Thank You



.....
Burentemanoku Timon - Mayor

Map of Butaritari



Acknowledgement

Sincere gratitude and appreciation to the Global Environment Facility (GEF) for providing funds to the Food and Agriculture Organization of the United Nations to develop the Island Strategic Plan of Butaritari and implemented through the National Star Ridge to Reef, “Resilient Islands, Resilient Communities” project that is housed at the office of the Environment and Conservation Division of MELAD

Words of thanks and appreciation also to the office of the Kiribati Family Health Association (KFHA) for establishing the foundation and initiating the roadmap towards the development of the Island Strategic Plan in a collaborative effort with the Ministry of Culture and Internal Affairs through the invaluable contribution of Tekinati and the Island Council officers.

Special acknowledgement to the office of MELAD and MFMRD for the engagement of the Environment Extension Officer, Fisheries Extension Assistant and Agriculture Assistant for their contribution to the development of the Island Strategic Plan related to their respective sectors on the abundance and diversity of natural resources in Butaritari.

Finally, huge thanks and sincere appreciation to all the leaders and heads of different organizations, cooperatives, youth and church groups in Butaritari. Such as Tekinati, the Island Mayor and all his councilors, different church groups, Agriculture and Fisheries Cooperatives, group of the disables, ABAB, BMBC, local medicinal healers or traditional doctors, and any group of individuals or organizations who have contributed to one way or the other towards the successful development of this Island Strategic Plan.

Thank you all,

Acronyms

ABAB	Aia Botaki Aine iaon Butaritari
ALD	Agriculture and Livestock Division
BIC	Butartari Island Council
BIMBA	Boutokaan Inaomataia ao Mauriia Binabinaine Association
BMBC	Butaritari Men Behavioral Change
CFC	Council Finance Clerk
CFD	Coastal Fisheries Division
ECD	Environment and Conservation Division
EEO	Environment Extension Officer
FAO	Food and Agriculture Organization of the United Nations
FEA	Fisheries Extension Officer
GEF	Global Environment Facility
IDO	Island Development Officer
KIFHA	Kiribati Family Health Association
LGA	Local Government Act
LGD	Local Government Division
MELAD	Ministry of Environment, Lands and Agricultural Development
MFMRD	Ministry of Fisheries and Marine Resources Development
MCIA	Ministry of Culture and Internal Affairs
R2R	Ridge to Reef (Resilient Islands, Resilient Communities)
SPC	South Pacific Commission
SPREP	South Pacific Regional Environment Programme
UN	United Nations
UNDP	United Nations Development Programme
UNICEF	United Nations International Children's Emergency Fund





Introduction

This document is a strategic plan that is first ever developed for Butaritari island. It was formulated under the Resilient Islands, Resilient Communities project with the aim of safeguarding the island's natural resources in a sustainable manner for the present and future generation. It also enhances the local communities' resilience and at the same time builds the adaptive capacity of the vulnerable groups against the impacts of global climate change.

The project is financially supported by the Global Environment Facility (GEF) that is managed by the Food and Agricultural Organization through the R2R project. The R2R projects being implemented by several stakeholders, one of which is the Ministry of Culture and Internal Affairs through its Local Government Division. As part of the projects' outputs, the formulation of this plan is one of the MCIA-LGD activities that contributes significantly to the safeguarding of natural resources against the impacts of global climate change. A number of impacts posed by this global issue have been strongly felt, while negative human-induced activities have exacerbated the situation thereby threatening the existence of precious natural resources.

Now as the Strategic Plan is in place, there is an expectation that our actions of stewardship towards our resources are strengthened and that all planning and decisions made by the island are strategically undertaken following this plan. Furthermore, the implementation of this plan will be useful in guiding the council's intervention for its development with the involvement and support of the ministries.

Formulation process

Every part of this Strategic Plan document was produced and developed after in-depth and interactive discussions convened through a three day workshop that consisted of the Mayor, Clerk, Island Development Coordinator, Councilors, and associations on the island such as The Botakin Unimowane known as Tekinati, Women association known as Aia Botaki Ainen Butaritari, Church groups, youths, traditional healers, Fisheries Association, Agricultural association, tour guides, other officials from the Council and the people with disability or Te Aitoa Association . The discussion has enabled the identification of issues focused around the four pillars of the KV20 to complement and align well with national development objectives as reflected in the KV20 Plan. These pillars are as follows:

1. Wealth
2. Peace and Security
3. Infrastructure
4. Governance

After a consultative process and workshop convened within three days, the team has also undertaken village consultations for five days, one was solely for Bikaati islet and the rest of the days were for other villages on the mainland. These consultative works were purposely convened to seek more views and critique from all the people across the island on every part

of the plan, in particular the implementation plan. After these consultative processes were undertaken, the final strategic plan was then presented to the full council for endorsement of the Island Strategic Plan 2024-2027.

Situational Analysis

1. Council Profile

Butaritari Island Council is one of the local governments in Kiribati which is free to make decisions that will benefit its people and lead to the island becoming a wealthier, healthier, and peaceful island.

The Butaritari island council was established under the 1966 government law section 3 and was signed by the deputy prime minister Mr Michael on the 28th of March 1967.

Members of the full council are comprised of councilors (successful councilors after the election conducted every four years), and other organizations which include, Members of the Parliament (MPs), Women Association, and the Unimwane (old men) Association.



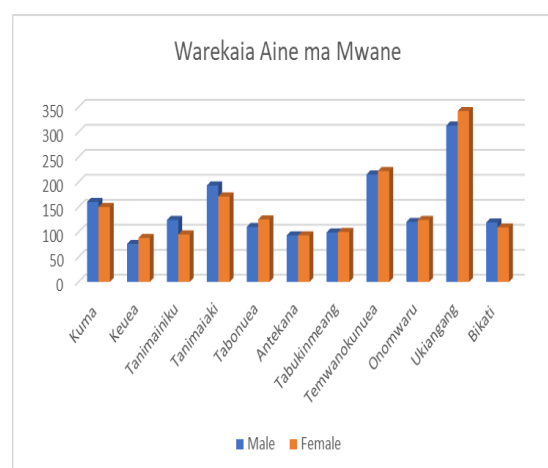
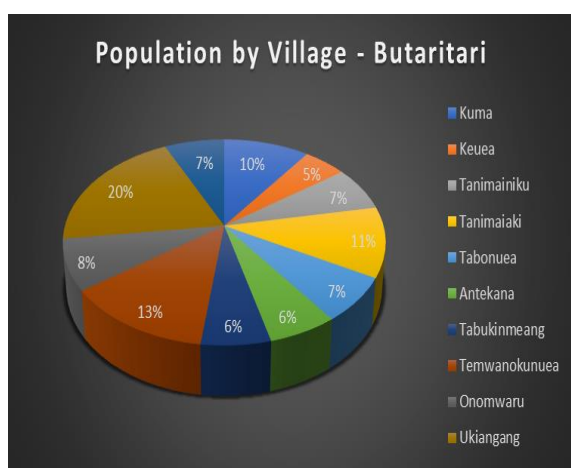
The list below represented the island full council, which participated during the two weeks' consultation workshop for the formulation of the Island Strategic Plan.

Ward	Councilorname	Designation
Bikaati	Buariatu Tiraong	Councilor
Kuma Meang	Bwebwenikai Bwebwetaake	Councilor
Kuma Maiaki	Biita Ioane	Councilor
Keuea	Kabuati Terabwata	Councilor
Tanimainiku	Mrs Teueannaba Maeua	Councilor
Tanimaiaiki	Materiki Toromon	Councilor/Vice Mayor
Tabonuea	Baaua Teboua	Councilor
Antakana	Beiateuea Bureimoa	Councilor
Tabukinameang	Tiinia Kaintikuaba	Councilor
Temanokunuea	Burantemwanoku Timon	Mayor
Onomwaru Meang	Bauro B Uatara	Councilor

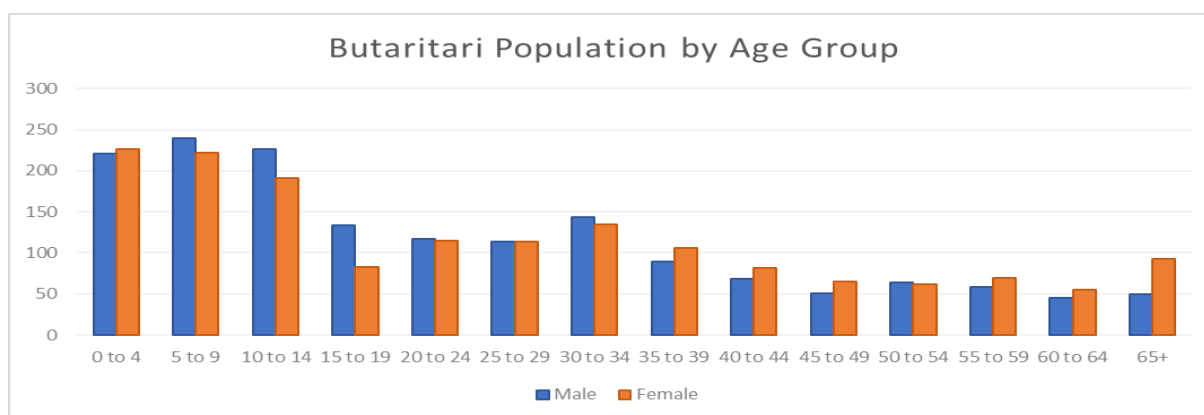
Onomwaru Maiaki	Atinibeia Uatara	Councilor
Ukiangang Meang	Tekiera Biira	Councilor
Ukiangang Maiaki	Kareke I Benson	Councilor
	Tereitaake Kaitie	Tekinati
	Touati Tangira	ABAB

2. Demographic

The population of Butaritari is 3,205 during the population census conducted in 2020, with 655 of those living primarily in the settlement of Ukiangang. Keuea had the lowest population, at 164. Accordingly, 20% of people reside in Ukiangang, while 20% reside in Keuea.



There are slightly more males than females in Butaritari, with 1626 males and 1624 females residing in Butaritari. Thus, 51% of the population are male and 49% are female. However, there is only 2 differences in numbers of men and women under the age group between 18-65+ years.



There was also an increase in the number of populations which is 26 in Butaritari compared with the previous population census conducted in 2015.

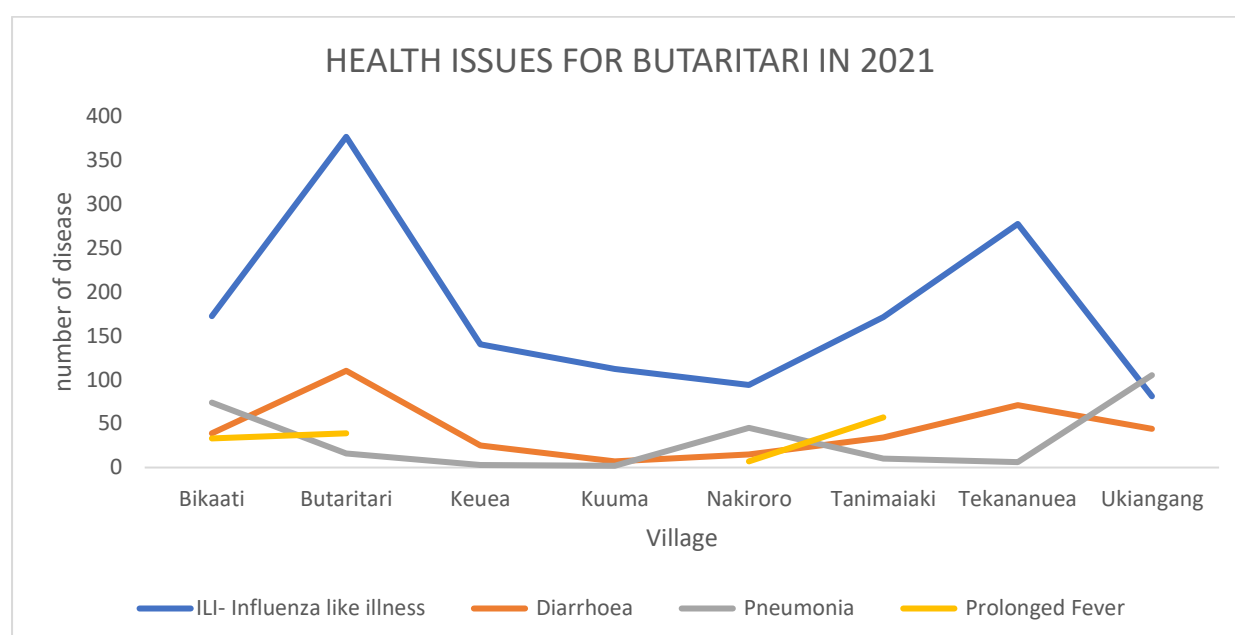
3. Marine Resources

Our marine resources are classified differently by species; there are vertebrates (i.e. animals with backbones), invertebrates (i.e. animals with no backbone) and algae (seaweed) that are also safe for consumption. Species that are categorized as vertebrates include fish such as, mackerel, goatfish, mullet, trevally, silver biddy, surgeonfish, parrot fish, skipjack tuna, and the like. Moreover, species that are identified as invertebrates include octopus, peanut worm, tumid Venus, pacific as aphis, and giant clams. From the year 2016 to 2017, there was research conducted on the Island, and the result proves that fishing is easy on Butaritari.

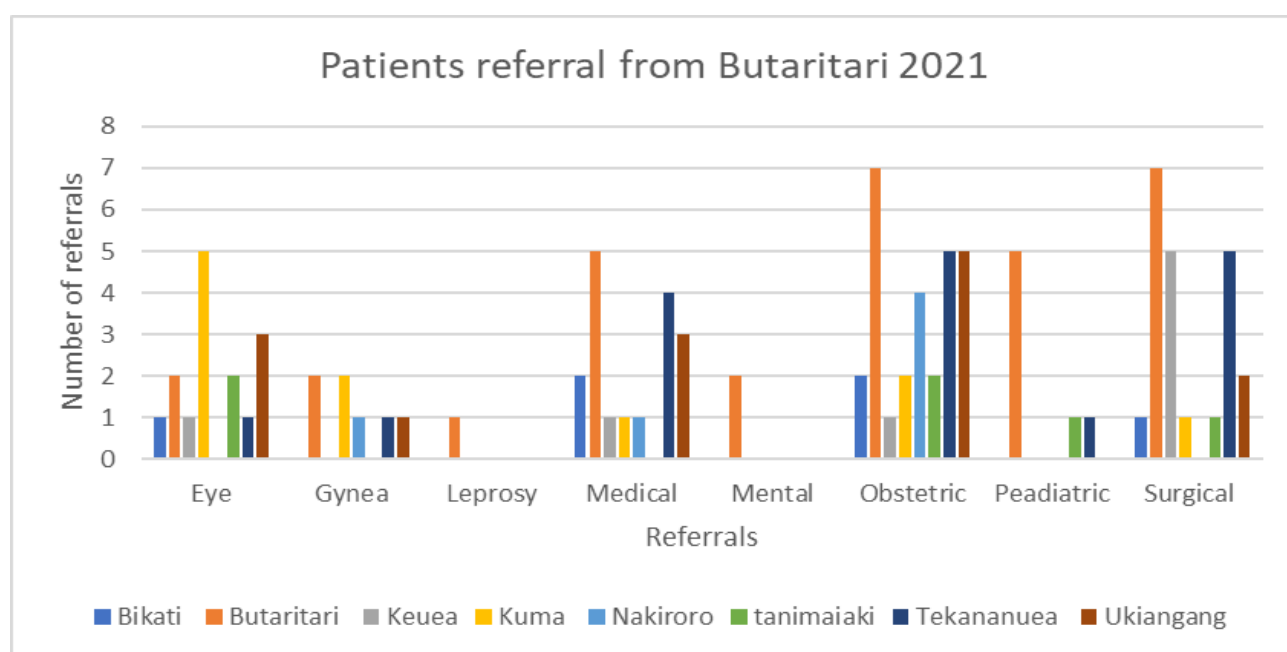
4. Health Information

The spread of disease in Kiribati can both rapid and ongoing. Data obtained from the Nowerewere Hospital indicates that there is a lack of adequate medication in the region, particularly in the villages of Butaritari. The ILI – Influenza like illness is the most prevalent disease in the region, as indicated in the accompanying table and graph.

Villages	ILI- Influenza like illness	Diarrhoea	Pneumonia	Prolonged Fever
Bikaati	172	39	74	33
Butaritari	376	110	16	39
Keuea	140	25	3	
Kuuma	112	7	2	
Nakiroro	94	15	45	7
Tanimaiaiki	171	34	10	57
Tekananea	277	71	6	
Ukiangang	81	44	105	19



Referrals	Eye	Gynea	Leprosy	Medical	Mental	Obstetric	Pediatric	Surgical	TOTAL
Bikati	1			2		2		1	6
Butaritari	2	2	1	5	2	7	5	7	31
Keuea	1			1		1		5	8
Kuma	5	2		1		2		1	11
Nakiroro		1		1		4			6
Tanimaiaiki	2					2	1	1	6
Tekananuea	1	1		4		5	1	5	17
Ukiangang	3	1		3		5		2	14
Total	15	7	1	17	2	28	7	22	99



Patients are increasingly being referred to Tarawa due to a lack of medicinal products in the island of Butaritari, with an increase in referrals in birth and Caesarean section. This indicates that there is a shortage of medical facilities necessary for the birth process on the island, and thus, Butaritari needs solutions to address this issue in order to prevent similar occurrences in the future. Consequently, providing Butaritari with additional medical equipment will enable the island to meet its medical needs.

Internal Stakeholders and their responsibilities

Internal Stakeholders	Fundamental roles
Council	Making byelaws and decision makers
Tekinati (Te Botaki n Unimwane)	• Maintenance of peace and social welfare • Decision making • Enforcement of byelaws • Conservation and preservation of cultural heritage • Maintain a peaceful and harmonized social environment. • Construction and sustainable repair of Tebouateaina maneaba • Conversation and preservation of biodiversity
Church groups	Sustainable delivery of spiritual education and belief
	Provide and support spiritual and eternal life
	Enhancement of spiritual life, values, and endeavors
Te Roronrikirake / Youth Groups	Key players in supporting and implementing decisions to communities
Women's Association (ABAB)	• Empowerment and conversation of women traditional skills and talents • Development and support of social and humanity welfare • Trade and Industry development
Communities	• Key players and supporters to the island development • Well-being enhancement and achievement • Supporters/key players/stakeholders • Social and economic development • Traditional and handicraft makers
Disables	• Inclusive of disables • Skillful and talented
BIMBA	Possess important talents and skills
Cooperatives	Support social and economic development
Ministry of Education	Support and maintain education and learnings
	Update and maintaining of school syllabus
Sanitary groups	Management of cleanliness and tidiness
Sport clubs	Development and support of sports and talents for healthy citizens
SIP(PTA)	Support school activities
Butaritari Men Behavioral Change (BMBC)	Peace makers

SWOT Analysis

Strength	Weakness
1. Population 2. Vegetable varieties 3. Various marine resources 4. Various nutritious food crops. 5. Fresh water availability. 6. Various traditional skills. 7. Diverse planting techniques. 8. Abundance in Varieties of root crops. 9. Presence of Bird's nest fern (raukotaa) on our island. 10. Lots of talents (Kaburinako, Uniwaaka, Oreano) 11. Many islets 12. Wider lagoon 13. Rainfall 14. Visitors come to tour the island and visit historical sites. 15. To approach our culture and way of living 16. We do have ships (kaibuke) 17. Possesses traditional skills and knowledge. 18. Seafarers 19. Seasonal workers 20. Virgin Coconut Oil - Oil making skills. 21. Our people reside overseas.	1. Poor punctuality 2. Disloyalty Not enough cargoes, medicine, etc 3. Poor enforcement by parents, policemen 4. Consumption of yagona and alcohol anyhow 5. Violation of laws. e.g., use of prohibited fishing gears 6. Refusing to participate 7. Unsympathetic e.g., Black Magic (heartless) 8. Inactiveness. 9. Concealing wisdom 10. Culture is fading. 11. Culturing of plants which are culturally beneficial is no longer a practice e.g., Polynesian arrowroot.
Opportunities	Threats
1. Increase in the price of copra. 2. Elderly fund/Support Fund for Unemployment/Disability support fund 3. Rainwater catchments 4. Small Grant 5. Rehabilitation of wharf, erection of seawalls and maintenance of house for 6. Availability of transport for kids 7. Free Education 8. Fiber Glass 9. Provision of Streetlights 10. Recruitment opportunities for project/government positions 11. New research findings/opportunities 12. Availability of proper communication facilities (internet) 13. EFTPOS machine 14. Regular tourist visits 15. Abundance of food crops	1. Fuel scarcity/shortage 2. Shortage in number of staff 3. Coastal erosion and sea level rise 4. Fresh water is not quality or good for consumption. 5. Household do not have enough water tanks for storage. 6. Medicines are not enough/pharmaceutical products is insufficient. 7. Cargo scarcity 8. Poor road condition 9. Poor communication system 10. Fuel price is increasing. 11. Misusing of funding opportunities/projects

Vision, Mission, and Core values

Vision

Butaritari, an island that is wealthy, healthy, and most preferable and captivating for tourism purposes.

Mission

1. Enhancing, sustaining, and promoting Butaritari to become a better island through our cultural heritage, identity in the new normal.
2. Sustaining health, welfare, peace, and talents
3. Supporting/ Encouraging anti-discrimination, Promoting equality
4. Promoting contemporary skills and traditional skills
5. Protection of our terrestrial and marine resources from the impact of climate change.
6. Promoting tourism.
7. Promoting trade using our available resources.

Core Values

- Readiness
- Collaboration
- Love
- Respect
- Loyalty
- Commitment, Flexibility,
- Tolerance

Implementation Plan

PILLAR 1: WEALTH							
NATURAL CAPITAL							
LAND RESOURCES							
ISSUES	GOAL	Activities	Responsible Agencies	TIMEFRAME			
				2024	2025	2026	2027
Aggregate Mining (Sand and Gravel)	Importing of Machines	Controlling of aggregate mining (Sand and Gravel)	Island Council				
	Ban of Sand/Gravel Mining	Complying with existing policies and law obtained by Environment and Village.	Villages and Communities				
Coconut trees grow poorly	Enhance the growth of coconut trees.	Encourage Pruning and agriculture and replanting of trees	Villages and Communities				
Water brackish (well water)	Increase accessibility to fresh water	Seeking financial assistance	Government, Tekinati (Unimwane/Elders) and Island Council				
		Install/build raised walls for well-water and cover often					
Increase in weather temperature	Avoid deforestation	Encourage replanting	Communities and Village				

Polynesian arrowroots (Te Mwakemwake) are declining in numbers (about to extinct)	Conserve and sustain the growth of Polynesian arrowroot.	Support growing and replanting of te mwakemwake	Villages and Communities				
Increasing number of pests and invasive species affecting food crops (Iaantanamwaing, manin te mai, etc)	Minimize the exploitative impacts of the invasive species/pests	Agriculture and Livestock Division to assist on this issue and provide support and actions where necessary using the pesticides and local preventive ways	Village and Communities				
Inundation	Building adaptive capacity and enhanced resilience	Building sea walls & Promote/encourage mangrove replanting and implementing of soft measures	Government and Island Council				
The impact of Saltwater Spring	Stop saltwater spring	Seeking financial assistance for conducting in-depth research on this issue	Government				
Littering/ No designated dumping sites for inorganic waste	Install bins and to disaggregate to waste streams	Exploring and securing funding for landfills	Island Council and Government				
		Voluntary clean-up and competition					
Open fire in the bush	Open fire is ceased	Formulate byelaw	Villages/Island Council & Land Owners				

Harvesting or collecting of coconut crabs/land crabs during spawning season	Prohibit harvesting of coconut crabs/land crabs during its spawning season	Development of a Byelaw	Villages/ Islands/ Island Council/Tekinati shipping				
Open- defecation	Stop open defecation	Install proper toilets with septic tanks and to seek more funding	Government, Island Council, Tekinati shipping and Donors				
		Develop byelaw					
Lack of traditional knowledge on local medicines.	To sustain, Recognition and the use of local medicines.	Establishing local medicinal groups/bodies in order to sustain the local knowledge on local medicines	Villages/ Island Council				
Oil Spill on land and at sea	Prevent illegal oil spill at sea and on land.	Impose penalty on the culprits	Villages/ Island Council / key Government Ministries				
		Enforce laws and integrate or develop bye-laws					
		Designate disposal areas for waste oils					
Littering of powdered colored drug packets/foil packs (kouben)	Support Cleanliness	Cease kouben spitting in public spaces	Villages/ Islands/ Tekinati shipping				
Cutting down of trees in a large number (e.g., coconut tree, pandanus tree/logs)	Stop the cutting down of trees.	Development of byelaws	Island Council/ Villages & ALD				
	Conservation of tree crop genetic resources.	-Making a garden of pandanus/tree crop varieties and					

		adding more salt tolerant varieties of breadfruit etc. Where villagers can collect or be provided with planting materials.					
Building of toilet blocks beside the mwaneaba is not proper	Build toilet further away from the mwaneaba	Development of ByeLaws	Villages/ Communities				
Cemetery within residential areas	Locate graveyards away from residential areas in order to avoid its impacts on the water freshness	It is the responsibility of the Island Council and Village to find suitable places for Cemetery.	Island Council/ Villages				
Low/Limitation yield of plant production.	Replenishment of Food Crops	Renovating of Causeway to Bridge	Government/ Island Council				
		Seeking of fundings for support					
Impacts of sea level rise (High tide)	Increase resiliency against the impact of sea level rise	Construction of soft measures in terms of coastal protection practices to areas severely affected by coastal erosion e.g., Buibui Construction and Mangrove Planting.	Vulnerable homes / Island council/MELAD				

Marine Resources							
KANGANGA/ISSUES	KOURU/GOAL	MWAKURIANA	Antai tabena	TIMEFRAME			
				2024	2025	2026	2027
Marine fish ecological niches have been affected (coral reefs)	Cease extraction of corals	Development and enforcement of a by-law.	Village, Island, and Island Council				
Decrease in number of giant clams.	Replenishment of giant clams	Fishing closure for 2 years for population recovery.	Village, Government, and Unimwane Association (Tekinati)				
Destruction of marine resources e.g., branching coral for coupon powder	Protection of coral branches	Establishment of related By-Law	Local people, Village, Unimwane Association (Tekinati), and Island Council.				
Harvesting of undersized and spawning fish	No-take of certain species to ensure sustainable number of fish species that are still reproducing	Development of a By-law	Village & Island.				
		Prohibit ordering of nets below 2 inches					
Decrease in number of cone shells.	Restocking	Restocking of cone shell in areas where it is depleted	Village, Island, and Government.				
Gold spot Herring fishing.	Prohibit harvest	Establishment of a by-law to prevent marketing of Gold spot herring	Village & Island.				

Decrease in number of fish (emperor fish, mackerel, octopus and mackerel tuna yet to confirm)	Replenishment	Establishment of a by-law	Village, Island, and Island Council				
Reef disturbance.	Coral restoration	Prohibition of coral harvesting.	Village and Island.				
Hard to find the Enode cockle shell	Restocking	Request to the Ministry of Fisheries for restocking	Village/ Ministry of Fisheries, & Island.				
		Prohibit disturbance to ecological niche for cockle shell					
Fish trap	Cease	Establishment of by-laws e.g., Net mesh sizes must be 2.5 inches	Village/ Island Council				
Poor enforcement on the Regulation for no-take of green turtles.	Recovery of our marine resources e.g., all kinds of fish species and turtles	Enforcement of acts and regulations from the Ministry of Fisheries	Fisheries Assistant				
		Establishment of protected areas	Ministry of Fisheries and Marine Resources Development (Community-Based Fisheries Management)				
		Development of by-laws	Island Council				

1b: HUMAN CAPITAL

ISSUE	GOALS	ACTION	RESPONSIBLE SECTOR	2024	2025	2026	2027
EDUCATION							
Delay in funding may cause poor condition of classrooms and living quarters	Classrooms and living quarters should be in good condition	Maintenance works to be on a regular basis.	Island Council & Government of Kiribati				
		Acquittal Report should be submitted on time					
		Government to ensure the funding is available					
Poor attendance of teachers	Improved attendance of teachers	Security to be recruited to monitor the attendance of teachers and to report to the School Committee	School Committee, Education (MOE)				
		The schools should have the rules in place for teachers. Teachers should be monitored by clocking on and off work using a smartphone.					
No school fence which allows students to leave the school compound	Construct a secure school fence	School Committee and Teachers to seek funding of school fence	Island and Villages, Island Council/Unimwane				

		Request grant	Association & Government of Kiribati				
		Enforcement of Education Act					
Not enough transport for school children	Increase number of school transport	Seek grant for school transport					
No photocopying machine	Purchasing a photocopy machine	Request grant	Island Council and Unimwane Association; Tekinati				
Poor attendance of school children	School-age children should attend school	Development of School Policy	Island Council, Police and Unimwane Association; Tekinati				
Unoccupied school living quarters	Teachers should occupy living quarters	Unimwane Association and Island Council to urge Teachers to occupy school living quarters	Unimwane association, Tekinati & Island Council				
No school toilet	School toilet should be constructed	Request grant	Government of Kiribati & Island Council				
Brackish of school well water in some villages	Instalment of well-equipped water tanks	Request grant	Island Council & Government of Kiribati				
Shortage number of qualified teachers	Posting of qualified teachers	Request MOE for posting of qualified teachers to Butaritari	Council, Government				
		Empowering school policy of at least 3 qualified teachers should be at each school.					

No School Maneaba (Pre-school & Primary)	Construction of school Maneaba	Seeking funding from donor partners	Government and Council, Donors				
Limited number of school materials	Timely disbursement and procurement of school rations (materials)	Applying for funding	Government, Council, Donors				
Lack of sport facilities at schools	procurement of school sport facilities	Applying for funding	Government and Council				
Lack of construction materials (local materials) for maintenance	Conversion of local buildings to permanent buildings	Applying for funding	Government and Council				
Night wandering of young people at midnight	Banning of night wandering of young people	Revision and enforcement of related laws regarding parenting.	Parents, Villages, School committee, Special Constables				
No food stalls at schools	Erection of food stalls for at schools for students	Seeking funding too urge government regarding manifesto	Parents, Villages and Government				
Cleaning up by students before school starts causing unhealthy.	Recruitment of cleaner for school compound	Increasing budget to cater for a cleaner's salary/allowance	Government and Island Council				
No stationery shops on the Island	Establishment of stationery shops on the Island	Seek funding	Government Council				
	Establishment of Children's canteen in villages						
Uniform	Enforce a uniform policy	Enforcement application by Parents	Parents & Villages				

	All students must wear a uniform	Uniform materials should be available at schools & garments for accessibility	Teachers				
Poor Time Management	All teachers should comply with their rostered hours/ Teachers should be all punctual at all times	There must be a responsible officer to monitor and enforce schoolteacher attendance	School Committee/ Unimwane Association (Tekinati)				
Shortage of teachers	Urge MOE to recruit teachers	Island & Council, Government	Government & Council				
Poor collaboration between teachers and the community/ Poor school policy for communities e.g., exempting themselves from community's contribution/engagement/involvement	To cease/ To be well planned according to what the villagers have been adopted/practiced	All policies should be through the Unimwane Association (Tekinati) e.g Teachers and Committees through Unimwane Association (Tekinati)	School committee & Village Leaders				
Waste consequences/issues	To have rubbish bin in all schools/ To construct a waste site/land at all schools	Committee & Council	Committee & Council				
Selling of liquor, kouben & smoke to students	To be banned	Sellers should be encouraged to cease marketing of these goods to students	Police Officers & Committee, Unimwane Association (Tekinati), Parents				
Teachers' poor performance	Teachers should be carried out their responsibilities competently/perfect	Carry out a security check and urge teachers to attend their class, Enforce a policy on time management for teachers	Security/ School Committee				

		To establish a policy on teacher performance and attendance	Teachers & Council				
Lateness of school transport to pick up and drop off students	Be on time	Apply for funding of road maintenance	Council, Government				
1c: CULTURAL CAPITAL							
PILLAR 2: PEACE & SECURITY							
ISSUES	GOAL	Activities	Responsible agencies	TIMEFRAME			
				2024	2025	2026	2027
Alcohol consumption by youth	Elimination of alcohol consumption	To create youth byelaw	Island Council				
		To create various program for the youth	Police				
		To tap fund for building multi-purpose center for youth	Local People				

The spread of disease from contaminated water and littering.	Addressing the spread of diseases.	Encouraging the public to follow hygienic practices at all times which include boiling drinking water and cleanliness. Seek fundings for self-compositing toilets to avoid the contamination of groundwater	Old men Association Hospital Local People Donors				
Domestic violence against Women and Children	Eliminating Domestic violence against Women and Children	Awareness on existing laws	Island Council				
		To create home peace byelaws	Old men Association (Tekinati)				
		Conducting trainings on home peace	Parent/ BMBC				
Kava related problems	Addressing Kava related problems	Awareness on existing KAVA act	Elder's association (Tekinati) Police officers				
Smoking and Kouben	Forbidding smoking and kouben inside the Mwaneaba and public places	To create byelaw	Island Council				
Wandering of young people at night	Discourage the wandering of young people at night	To create youth byelaw	Island Council				
Shortage of medical supplies	To ensure timely despatch of medical supplies.	Encouraging the use of local medicine	Local health sector (Bouan Temaui) Elder's association (Tekinati) Island Council				

		Avoid running out of medical supplies on the island by processing orders in advance.	Medical Assistant/Nurse				
Open defecation in the bush and on the beach	Building private toilets for each household	To create a bylaws to forbid open defecation	Island Council/Elder's Association (Tekinati)				
		To tap funds for building household toilets					
Health risks caused by dogs and pigs	Eliminating risks caused by dogs and pigs.	Reviewing and enforcing animal byelaw	Island Council Elder's association (Tekinati) Island people				
Lack of attentive to patient needs	Eliminating the lack of nurse attentiveness	Conducting the consultation with nurses & Providing advice on Nurses working hours	Island Council / Elder's association (Tekinati) Medical Assistant				
Bingo related problems at home	Awareness campaign to discourage gambling (Bingo).	Establishing Gambling Act to minimize Bingo related problems at homes. And Conducting awareness from the Social welfare office.	Island Council / Elder's association (Tekinati) Assistant Social Welfare Officer				
Sexual harassment	Eliminating sexual harassment	To create sexual harassment Byelaw & Conducting awareness trainings	Island Council / Elder's association (Tekinati) Police Officers				
Speed driving	Eliminating speed driving	Enforcing Traffic Act	Island Council / Elder's association / Police Officers				

Inhaling Butane Gas	Eliminating the inhaling of Butane Gas	Develop Byelaw	Island Council / Elder’s association (Tekinati)				
Larceny of coconut fruits	Elimination on the theft of coconut fruits	Develop byelaw on the larceny of coconut fruits	Island Council / Elder’s association/village members				
Improper use of mobile phones by children	Elimination of mobile use by children	Conduct awareness on the impacts of using phones to children	Parents and MICTTD				
Imbalance of cost of living with the income	Considering the cost of goods and general cargoes.	Requesting the Government to consider the price of cargoes and inter-island shipping.	Parents / Island Council / Government				
		Inspiring the Local Communities to plant food crops	Parents / Island Council / Government				
PILLAR 3: INFRASTRUCTURE							
ISSUES	GOAL	Activities	Responsible Agency	TIMEFRAME			
				2024	2025	2026	2027
Poor Condition of Starman Airport	Rehabilitation work	Raising public awareness on the issue in order to secure funding.	Island Council, Government and Development Partners/Donors				
Construction and existence of causeways	Demolition or removal of causeways and replacing it with bridge	Undertaking of a thorough survey and securing financial assistance	Relevant Governmentt sectors, Donors				

Poor condition of wharf	Improving the structural design or standard of the existing wharf to a jetty	Seek financial assistance	Gov't Ministries, Development Partners				
Poor Communication system (Internet/telephones)	Improved communication system	Secure financial support and improving the means of communications	Island Council, Government and Development Partners				
	Establishment of communication companies in Butaritari such as Vodafone or Oceanlink	Secure financial assistance	Island Council and the Kiribati Government				
Absence of road speed-humps in public areas and in locations adjacent to schools	Deployment of Speed-humps to prevent speeding	Respective villages to voluntarily construct and deploy speed-humps	Island Council, Village members and relevant Gov't ministries				
Insufficient number of existing streetlights	Procuring of more streetlights	Secure financial support	Island Council and Members of Parliament (MP)				
Absence of a health clinic in Onomaru Village	Building of clinic	A village to build temporary clinic prior a permanent structure and seeking financial assistance.	Village, Island Council and the Government				
Absence of boat channels under every village at the ocean and lagoon side	Construction and rehabilitation of boat channels	Request and seek financial support	The Government and Island Council				

Poor implementation of engineered work based on the study/site survey. For instance, the Construction of walls for spring water at Keuea, Ukiangang north and south, Tanimainiku, Onomwaru, Temwanokunuea & Bikaati)	Undertaking a thorough study of the issue	Implementation of activities after a thorough study and to seek financial assistance	Government and Potential Donors				
PILLAR 4: GOVERNANCE							
ISSUES	GOAL	Activities	Responsible agencies	TIMEFRAME			
				2024	2025	2026	2027
Exclusion of women, youth, and disabilities in the decision-making process	Recognizing women, youth, and disabilities rights	Inclusion of women, youth, and disabilities in the decision-making process	Island Council, Elder's Association (Tekinati), and Church Communities.				
Failure to implement decision outcomes	Enforcing decision outcomes	Conducting awareness of decision outcomes in villages	Councilors, MPs Church, and Village leaders				
Non-availability of maintenance funds for Pre-school facilities	Supporting and achieving Government targets for Pre-school	Seek fundings	Island Council and the Government				
Lack of support to the youth and women in terms of Sports competitions, Health Programs, Life skills training, etc.	Establishing youth associations in every village.	Establishing a village committee responsible for the youths	Leaders				

		Integrating youth agendas in village meetings	Island Council, Village leaders				
		Allocating one IYA rep's seat in the Full Council.	Island Council				

Monitoring and Evaluation

The Strategic Plan will be monitored and evaluated in the following ways.

1. The Clerk is responsible for overseeing the implementation of this island strategic plan.
2. The Clerk must thoroughly study the strategic plan in order to execute its activities and initiatives according to the implementation plan.
3. In order for the strategic plan to be effectively implemented, the Clerk is mandated and tasked to develop the annual work-plan as a guidance to implement on timely basis.
4. A committee has to be established and membership has to be from the full council members. The established committee is responsible to oversee and monitor progresses made on the implementation plan at every quarter prior to Full Council meeting held based on the report from the Clerk. The membership of this committee to comprise the Vice Mayor, several councilors, and te Unimwane representative.
5. On a monthly basis, the Clerk will collect updates on the progress of activities from subordinate officers assigned for each activity defined in the SP and from Ministries undertaking relevant activities or interventions on the island. The Clerk will compile these into a written report which will be shared to a committee established on a quarterly basis before being tabled at a Full Council meeting, at a time, agreed by the Full Council. Once the report is endorsed by the Full Council, it then needs to be shared to MCIA-LGD for dissemination to the whole ministry in particular the MCIA-Administration team. However, the MCIA-LGD is expecting the report to be submitted every quarter which is a usual reporting period.
6. The MCIA through the Local Government Division will assist in monitoring and reviewing the implementation progress through examination of the quarterly reports provided by the Clerk. After reviewing the report, the MCIA through LGD will then identify areas needing assistance and to explore assistance needed for line Ministries and from potential donors in order to effectively implement the strategy and to be able to assist the Island Council technically and financially.

Financial Arrangement

A thorough study is needed on the actual costing for ISP implementation. The costing can be determined by adding the total cost for each activity.

Once the costing is known, the following steps need to be undertaken by the Island Council.

1. The Council Mayor with the assistance of Island Clerk. The Mayor with the Island Clerk will explore funding opportunities for the resources required to support the implementation of the plan. It is the role of the Mayor and Clerk to seek the funding assistance of the donor partners such as NZ High Commissioner, Australian High Commissioner, UN Joint Presence Office such as UNDP, UNICEF, and other international and regional agencies such as FAO, SPREP and SPC.
2. Mayor together with the Clerk were expected to report to the Government any funding available that can be used for implementing this plan. Besides that, the Mayor and Clerk will explore any available technical and finance assistances from the Government on other Council needs.
3. It is the responsibility of the Mayor and Clerk to find and develop any projects that link and assist in the implementation of this plan.
4. The Clerk and Mayor are encouraged to establish partnership/networks with the existing NGOs and private companies in order to assist with the implementation of the plan.

Annexes

Participant List

No	NAMES	TITLE	SECTOR/WARD
1	Burantemwanoku Timon	Mayor	Temanokunuea
2	Materiki Toromon	Vice Mayor	Tanimaiaki
3	Bwebwenikai Bwebwetaake	Councillor	Kuuma
4	Biita Ueantabo	Councillor	Kuuma
5	Kabuati Terabwata	Councillor	Keuea
6	Teueannaba Maeua	Councillor	Tanimainiku
7	Baaua Teboua	Councillor	Tabonuea
8	Beiateuea Bureimoa	Councillor	Antakana
9	Tiinia Kaintikuaba	Councillor	Taubukinmeang
10	Bauro B. Uatara	Councillor	Onomwaru Meang
11	Atinibeia Uatara	Councillor	Onomwaru Maiaki
12	Tekiera Biira	Councillor	Ukiangang Meang
13	Kareke I. Benson	Councillor	Ukiangang Maiaki
14	Buriatu Tiraong	Councillor	Bikaati
15	Teboobora Taeanibeia	Clerk	MCIA
16	Morea Teunaia	Treasurer	MFED
17	Nei Rerebwan	MA	MOH
18	Tamuera Tebao	FA	MFMRD
19	Kautia Tabuaka	AA	MELAD – ALD
20	Timwemwe Uriam	OCS	KIRIBATI POLICE
21	Tearei Taake	IEC	MOE
22	Uaraoia Teabo	IDO	MCIA
23	Beunnang Totooki	ASWO	MWYSSA
24	Tereitaake Kaitie	Unimwane	Butaritari Island
25	Rataro Tenanai	Community Rep	Butaritari Island
26	Touati Tangira	Community Rep	Butaritari Island
27	Uearan Ruataa	Te Aitoa Association	Te Aitoa
28	Iotebwa Riare	Youth Rep	Butaritari IYA
29	Tamararawa Naariki	Boboti n Ununiki	Butaritari Island
30	Teingira Noere	Tour Guider	Butaritari Tourism
31	Mataio Kiataake	Local Medicine	Butaritari Medical Association